

**Location: Town Office, Council Chambers  
21 Water Street, 2nd Floor**

**Viewing on: Pioneer Cable – Channel 400  
Spectrum Cable – Channel 1301 or Channel 7**

**Public Participation thru Zoom:**

**Meeting ID: 856 7271 4460  
NO PASSCODE NEEDED  
CALL-IN: 1-929-205-6099**

## **AGENDA**

**Special Council Meeting**

**April 27, 2026  
5:55 PM**

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**A. (S040426-1) Council authorizes the Interim Town Manager to waive the bid process and ordains the transfer of \$39,000 from the Undesignated Fund Balance for the purchase of a 2007 Volvo Wheeled Excavator, VIN VCEW180CK00120222 for the Public Works Department.**

**(Introduction)**

**The First Reading will be held at tonight's Regular Council Meeting and the Public Hearing will be held on May 12, 2026.**

**V. Adjournment**

**Location: Town Office, Council Chambers  
21 Water Street, 2nd Floor**

**Viewing on: Pioneer Cable – Channel 400  
Spectrum Cable – Channel 1301 or Channel 7**

**Public Participation thru Zoom:**

**Meeting ID: 856 7271 4460  
NO PASSCODE NEEDED  
CALL-IN: 1-929-205-6099**

## **AGENDA**

**Regular Council Meeting**

**April 27, 2026  
6:00 PM**

**Pledge of Allegiance**

**Public Comments**

**I. Minutes: Special & Regular Council Meeting of April 13, 2026**

**II. Old Business**

**A. (S040426-1) Council authorizes the Interim Town Manager to waive the bid process and ordains the transfer of \$39,000 from the Undesignated Fund Balance for the purchase of a 2007 Volvo Wheeled Excavator, VIN VCEW180CK00120222 for the Public Works Department.**

**(First Reading)**

**The Public Hearing will be held on May 12, 2026.**

**III. New Business**

**A. (040226-1) Council approves execution of the Project Certification authorizing the Town Manager to apply for financial assistance under provisions of the Division of Parks & Public Lands ATV Trail Fund, MRSA Title 12, Sec. 1893, paragraphs 1B, 2A, and 2B, for maintenance of the Town of Houlton ATV Trail System.**

**This is an annual requirement to assist the ATV clubs.**

**B. (040226-2) Council accepts the low bid of \$23,300.80 from Jackett Enterprises of Houlton, Maine for hand-placed pavement markings throughout the town.**

**3 bids were received.**

**C. (040226-3) Council accepts the low bid of \$15,144.40 from Fine Line Pavement Striping of Hermon, Maine for machine-placed pavement markings throughout the town.**

**3 bids were received.**

**D. (040226-4) Council accepts the bid of \$117.10 per ton for 9.5 mm machine placed, \$113.80 per ton for 12.5 mm machine placed, \$215.84 per ton for hand-placed asphalt, \$110.35 per ton for maintenance mix, and \$25.50 per linear foot for bituminous curbing in place from Steelstone Industries of Houlton, Maine. (Note: Funds budgeted in 2026 PWD account)**

**3 bids were received.**

**E. (040226-5) Council authorizes the Interim Town Manager to apply for and sign all documents pertaining to the Airport Infrastructure Grant and the Airport Improvement Program Grant.**

**F. (040226-6) Council authorizes the Interim Town Manager to enter into a Purchase and Sales Agreement between the Town of Houlton and Terrance Beals for the purchase of 19 Industrial Drive in the amount of \$1,090,000.**

**Approval is required to apply for the grant which will fund the majority of the cost.**

**G. (040226-7) Council confirms the Interim Town Manager's appointment of Robert Monfils as Public Works Director effective April 29, 2026.**

**H. (040226-8) Council confirms the Interim Town Manager's appointment of Robert Monfils as Parks Maintenance Director effective April 29, 2026.**

#### **IV. Discussion and Reports**

**A. Town Managers Report**

**B. Councilors' Remarks**

#### **V. Adjournment**

**Special Council Meeting  
April 13, 2026**

Chair Lake called the meeting to order at 5:17 PM with all Councilors present, except Councilor Maguire who was excused.

**Executive Session**

(S040226-1) It was moved by Councilor Tortello, seconded by Councilor Torres that Council enter Executive Session with the Interim Town Manager, Seth Lovely and Janice Bland to discuss potential property acquisition where premature disclosure of the information would prejudice the position of the Town, pursuant to MRSA Title 1, Section 405(6)C.

Vote was taken as follows: Councilor Grant, yes; Councilor Schools, yes; Councilor Craine, yes; Councilor Torres, yes; Councilor Tortello, yes.

Council entered Executive Session at 5:18 PM and returned to Open Session at 5:33 PM.

V. **Adjournment:** On motion by Councilor Tortello, seconded by Councilor Torres, the meeting adjourned at 5:34 PM with all in favor.

**Regular Council Meeting  
April 13, 2026**

**Chair Lake called the meeting to order at 6:02 PM with all Councilors present, Councilor Maguire was present via Zoom.**

**Public Comments**

**Chair Lake recognized Craig Harriman, Houlton resident who read the following:**

On September 2, 2025, former Town Manager #1 provided me with a 22-page PDF of 2021 emails. From those documents, I was able to identify the key stakeholders involved in the decision to purchase the surveillance system.

Based on that information, on October 8, 2025, I submitted a formal Freedom of Access Act request (1 M.R.S. § 401 et seq.) to Person #1. The request specifically sought all electronic communications, emails, and correspondence between Person #1 and the Houlton IT Department at the time regarding Town surveillance cameras and school cameras for the full calendar year 2021.

On October 23, 2025, I retrieved the documents produced by Person #1. A side-by-side comparison with the 22-page PDF previously released by Town Manager #1 showed that Person #1's production was materially incomplete. It omitted key communications related to the planning and February 2022 purchase and deployment of the surveillance system.

Importantly, Person #1 had no knowledge at the time that Town Manager #1 had already produced the 22-page PDF. This lack of internal coordination explains why their production and later responses did not reference the earlier release by Town Manager #1.

On October 27 and October 29, 2025, I sent Person #1 two follow-up emails asking them to confirm in writing that they had provided all responsive records. On November 24, 2025, Person #1 replied in writing and expressly stated that they had provided me with all responsive emails in their possession related to my request.

I then went to Town Hall and spoke with officials in late December.

On January 6, 2026, I sent Person #1 a detailed letter documenting the omissions and making three specific requests required by law: (1) production of the missing 2021 records, (2) a detailed written explanation citing the specific statutory exemption for any withheld items (1 M.R.S. § 408-A(4)), and (3) written confirmation that a thorough search of all accounts, servers, archives, and personal devices used for official business had been conducted.

Person #1 responded the same day with only a one-sentence acknowledgment that they would "follow-up." No substantive response has ever been received from him.

In March 2026, I sent two unanswered emails to Town Manager #2. After I raised the ongoing non-compliance at a Houlton Town Council meeting, Town Manager #2 replied on March 31, 2026. They claimed the request was "fulfilled," attributed any missing items to "inadvertent" omissions, and stated

that records had been reviewed “in good faith.” Their response contained no statutory exemption explanation and no confirmation of a thorough search.

On April 1, 2026, I replied to Town Manager #2 (copying all relevant officials), reiterating my three requests. Those emails are still missing.

There are core legal issues. Under Maine law, once a FOAA request is received, public records must be preserved. Person #1’s November 24, 2025, written confirmation that “all responsive emails” had been produced, followed by the Town’s response without any statutory justification, raises two distinct possibilities:

1. the records are being withheld without a lawful exemption, or
2. they were deleted or destroyed.

Either scenario violates 1 M.R.S. § 408-A. Deliberate destruction or concealment of responsive records can also constitute tampering with public records (17-A M.R.S. § 509) and demonstrates bad faith under the FOAA.

This situation is especially serious because the Town of Houlton used federal American Rescue Plan Act (ARPA) funds — administered as State and Local Fiscal Recovery Funds (SLFRF) — to purchase and deploy the very surveillance system whose facial recognition technology and people analytics features are expressly prohibited by Maine state law (25 M.R.S. § 6001).

ARPA funds can only be used for lawful, eligible purposes. Doesn’t spending them on a system banned by state law automatically make the entire expenditure ineligible under federal grant law?

The U.S. Treasury requires every recipient to obey all applicable federal and state laws. Wouldn’t using those funds for an illegal purpose constitute a textbook misuse of taxpayer dollars?

The Maine Legislature outlawed such technology more than five months before the Town’s purchase.

This raises several serious questions that remain unanswered: Was any Town official aware that the planned project was prohibited by state law? Were there any warning signs or internal discussions indicating that this project would violate Maine law? Prior to the project’s inception, did the Town seek or receive any training, legal consultation, public announcements, or law enforcement guidance concerning the legality of this technology? Finally, was the County Treasurer aware of the purchase — particularly since the Town paid the County Treasurer \$6,000 specifically to oversee the Houlton ARPA funds?

The Town of Houlton received \$608,207 of ARPA funds. I believe that, out of those funds, \$143,227.58 was spent on an illegal purchase — a clear misuse of taxpayer dollars.

#### **RSU 29 Budget- Joe Fagnant**

**Mr. Fagnant, Superintendent of RSU 29 updated everyone on the upcoming budget.**

I. **Minutes:** It was moved by Councilor Tortello, seconded by Councilor Torres that the Special & Regular Council Meeting of March 23, 2026 postponed to March 30, 2026 and Special Council Meeting of March 30, 2026 minutes be approved as presented.

All were in favor.

II. **Old Business**

III. **New Business**

A. (040126-1) Chair Lake declared the Public Hearing open on the following: Council approves the execution of the application to the Department of Public Safety Bureau of Alcoholic Beverages by B.P.O. Elks, Houlton Lodge #835 located at 86 Main Street, for renewal of liquor license.

Chair Lake noted that approval is required.

There being no public comments, Chair Lake closed the Public Hearing.

It was moved by Councilor Tortello, seconded by Councilor Torres to approve the order.

Vote was taken as follows: Councilor Grant, yes; Councilor Schools, yes; Councilor Craine, yes; Councilor Maguire, yes; Councilor Torres, yes; Councilor Tortello, yes.

The order passed.

B. (040126-2) Chair Lake declared the Public Hearing open on the following: Council approves the Special Amusement Permit for Houlton Lodge of Elks located at 86 Main Street.

Chair Lake noted that this is a renewal.

There being no public comments, Chair Lake closed the Public Hearing.

It was moved by Councilor Tortello, seconded by Councilor Torres to approve the order.

Vote was taken as follows: Councilor Tortello, yes; Councilor Torres, yes; Councilor Maguire, yes; Councilor Craine, yes; Councilor Schools, yes; Councilor Grant, yes.

The order passed.

C. (040126-3) It was moved by Councilor Tortello, seconded by Councilor Torres that Council accept the donation of \$200 from Machias Savings Bank for the Houlton Downtown Alliance.

Interim Town Manager Ketch thanked them for the donation. She noted that they have an employee that participates in the Houlton Downtown Alliance which is under the town's umbrella. She noted that the funds are used for the cost of the participation in the Maine Downtown Center.

Vote was taken as follows: Councilor Tortello, yes; Councilor Torres, yes; Councilor Maguire, yes; Councilor Craine, yes; Councilor Schools, yes; Councilor Grant, yes.

The order passed.

**D. (040126-4) It was moved by Councilor Tortello, seconded by Councilor Torres that Council appoints the attached list of Democratic Election Clerks and Republican Election Clerks. (Lists are available at the Town Office during normal business hours.)**

**Chair Lake noted that this is required every 2 years.**

**Councilor Tortello noted that she is grateful for these folks for serving in this capacity, especially over the last several years when working at an election is not the uneventful thing it used to be. She thanked them for their service and willingness to volunteer.**

**Vote was taken as follows: Councilor Grant, yes; Councilor Schools, yes; Councilor Craine, yes; Councilor Maguire, yes; Councilor Torres, yes; Councilor Tortello, yes.**

**The order passed.**

**E. (040126-5) It was moved by Councilor Tortello, seconded by Councilor Torres that Council notifies the voters of the Town of Houlton of the Regional School Unit No. 29 Referendum Election to be held on June 9, 2026, by signing the Election Warrant and Notice of Election.**

**Chair Lake noted that this is a requirement. Polls will be open 7 AM – 8 PM at the Gentle Memorial Building, 128 Main Street.**

**Interim Town Manager Ketch encouraged everyone to get out and vote.**

**Vote was taken as follows: Councilor Grant, yes; Councilor Schools, yes; Councilor Craine, yes; Councilor Maguire, yes; Councilor Torres, yes; Councilor Tortello, yes.**

**The order passed.**

**F. (040126-6) It was moved by Councilor Tortello, seconded by Councilor Torres that Council accepts the bid of \$10,400 from KE Customs for equipment installation for two 2026 Ford Explorer police cruisers.**

**Chair Lake noted that only 1 bid was received.**

**Interim Town Manager Ketch noted that this is for equipment for the new cruisers.**

**Councilor Tortello noted that she appreciates KE Customs for exceeding the bid requirements by guaranteeing the labor for life.**

**Vote was taken as follows: Councilor Tortello, yes; Councilor Torres, yes; Councilor Maguire, yes; Councilor Craine, yes; Councilor Schools, yes; Councilor Grant, yes.**

**The order passed.**

**G. (040126-7) It was moved by Councilor Tortello, seconded by Councilor Torres that Council authorizes the Interim Town Manager to apply for and sign all documents pertaining to the Airport PAPI & REIL Infrastructure Grant.**

**Chair Lake noted that it will be funded as follows: 95% FAA, 2.5% MDOT, and 2.5% Town of Houlton from Airport Improvement Account.**

**Interim Town Manager Ketch noted that this is a project that we've been working on for a couple of years to replace the PAPI and REIL lights on Runway 23.**

**Vote was taken as follows: Councilor Grant, yes; Councilor Schools, yes; Councilor Craine, yes; Councilor Maguire, yes; Councilor Torres, yes; Councilor Tortello, yes.**

**The order passed.**

**H. (040126-8) It was moved by Councilor Tortello, seconded by Councilor Torres that Council accepts the bid of \$274,802.50 from Brown Construction, INC. for replacement of the PAPI & REIL for Runway 23 at Houlton International Airport.**

**Chair Lake noted that 5 bids were received.**

**Interim Town Manager Ketch noted her appreciation that we had so many bidders. She noted that it was an aggressive bid and appreciates that it's going to a local bidder.**

**Councilor Tortello noted her appreciation for Seth Lovely's thorough review of all the bids. She noted that he did a great job laying it out for us on what everybody was doing and what it meant.**

**Vote was taken as follows: Councilor Grant, yes; Councilor Schools, yes; Councilor Craine, yes; Councilor Maguire, yes; Councilor Torres, yes; Councilor Tortello, yes.**

**The order passed.**

**I. (040126-9) It was moved by Councilor Tortello, seconded by Councilor Torres that Council authorizes the Interim Town Manager to sign and issue the Memorandum of Understanding to explore the viability of a Crematory at Evergreen Cemetery.**

**Chair Lake noted that this was presented at the last Council Meeting.**

**Interim Town Manager Ketch noted that Tony Bowers was looking for a letter that would go to the state to initiate the process and hopefully this will accomplish that.**

**Vote was taken as follows: Councilor Tortello, yes; Councilor Torres, yes; Councilor Maguire, yes; Councilor Craine, yes; Councilor Schools, yes; Councilor Grant, yes.**

**The order passed.**

#### **IV. Discussion and Reports**

##### **A. Town Managers Report**

**Interim Town Manager Ketch reminded everyone that Monday is Patriot's Day and the Town Office will be closed. She noted that is also the day the sidewalk project will begin. She noted that the next Council meeting is on the 27<sup>th</sup>, which is the same day as one of the school meetings. She announced that the May 11<sup>th</sup> Council Meeting will be held on May 12<sup>th</sup> due to the school budget vote.**

##### **B. Councilors' Remarks**

**Councilor Tortello reminded everyone that Community Action of Aroostook, Washington and Hancock Counties is sponsoring a maternal mobile health clinic in the Walmart parking lot on April 30<sup>th</sup> from 9-2. She noted that they will have information and items available for new moms, soon to be moms and moms with young kids.**

**Councilor Grant announced that there will be an Organizational Fair on May 16<sup>th</sup> at the Temple Theatre from 9 AM -noon. He noted that the movie Join or Die will be shown. He noted that clubs and organizations are losing population, that people aren't engaged as much as they used to be. He noted that it might have to do with COVID and the great pullback of people getting out into the community and being socially active. He noted that clubs and organizations can sign up for a**

booth space, to be able to interact with people. He noted that it's free to sign up and the link can be found on the WHOOU website.

Councilor Schools reminded everybody that The Town of Houlton is still hiring for positions.

Chair Lake thanked everyone for coming.

**V. Executive Session**

(040126-10) It was moved by Councilor Tortello, seconded by Councilor Craine that Council enter Executive Session with the Interim Town Manager for the purpose of discussing personnel matters, pursuant to MRSA Title 1, Section 405(6)A.

Vote was taken as follows: Councilor Grant, yes; Councilor Schools, yes; Councilor Craine, yes; Councilor Maguire, yes; Councilor Torres, yes; Councilor Tortello, yes.

Council entered Executive Session at 6:55 PM and returned to Open Session at 7:32 PM.

Councilor Maguire did not enter Executive Session due to attending via Zoom.

**VI. Adjournment:** On motion by Councilor Tortello, seconded by Councilor Torres, the meeting adjourned at 7:32 PM with all in favor.

IIA

## Town of Houlton Public Works Department



Phone 207-532-1325

Fax 207-532-1304

21 Water St.  
Houlton, Maine 04730

April 23, 2026

To: Nancy Ketch, Interim Town Manager  
Town of Houlton

From: Robert Monfils, Interim Director  
Houlton Public Works

Re: Purchase of Wheeled Excavator

I recommend the purchase of a 2007 Volvo Wheeled Excavator from Dionne Construction for the price of \$39,000.00 dollars. As is, as seen to be delivered to the Houlton Public Works Garage, 173 Bangor St. Houlton, Maine 04730.

The Public Works Mechanic, Operator and I inspected the excavator on site. We found it to be in good condition. The Operator was able to get in the unit and operate it. The Mechanic found no leaks and all pins, joints and arms were in tight condition. The machine comes with 2 buckets. We were able to review all operational and maintenance records. It has been well maintained.

Since the funds to purchase a new excavator were removed from the 2026 budget and no amount was added for rental, the only way to fund this purchase is through the Undesignated Fund Balance. This purchase price could pay for itself in less than 5 months compared to renting similar equipment.

Robert Monfils, Interim Director  
Houlton Public Works

# Town of Houlton



Phone 207-532-7111 Fax 207-532-1307  
21 Water St.  
Houlton, Maine 04730

## Sales Agreement

4-22-2026

*Dionne Construction*

This is a agreement with the Town of Houlton and seller (*Cliff Dionne*) for the sale of a 2007 Volvo EW180C Wheeled Excavator purchased from a private contractor. Unit has 9000 hrs, (2) buckets. Used condition, as is/as seen.

Vin# *YCEW180CK00120222*

Buyer: *Robert A. Manfell*

Seller: *Clifford Dionne President*

The following agreement only being approved by vote of the Town Council of Houlton, Maine.

The agreed price is \$38,000.00 dollars. And \$1000.00 dollars to deliver to Houlton Public Works Garage, 173 Bangor Road, Houlton, Maine 04730

Total selling price \$39,000.00

Town of Houlton Public Works Department

IIB+C



Phone 207-532-1325

Fax 207-532-1307

21 Water St.  
Houlton, Maine 04730

April 21, 2026

To: Nancy Ketch, Interim Town Manager

From: Robert Monfils, Interim PWD Director

Re: Pavement Markings Hand Work/Centerline

I recommend the 2026 pavement markings hand work bid at **\$23,300.80**, be awarded to **Jackett Enterprises, Inc.** of Houlton, Maine. Three bids were received for hand work. The second bid received was from **K5 Corporation**, located in Rockland, MA with a bid price of **\$25,670.50**. The third bid was from **Between The Lines** located in Corinth, Maine with the bid of **\$15,018.40**. The third bid was withdrawn effective April 22, 2026.

I recommend the 2026 pavement markings for Centerline striping bid at **\$15,144.0** be awarded to **Fine Line Pavement** from Hermon, ME. There were two other bidders for center line markings, with a bid price of **\$21,330.70** from **K5 Corporation** located in Rockland, MA and **On-The-Line** located in Bangor, Maine with the bid of **\$22,978.00**.

This year's striping must be completed by June 13<sup>th</sup>, 2026.

Robert Monfils, Interim Director  
Houlton Public Works

**IB**

**Contractor Bid Form 2026  
Pavement Markings  
Hand Work**

To : Houlton Town Manager

Date: 4-14-26

From: Jackett Enterprises  
(Company Name)  
Blaine Jackett  
(Represented by)  
7 Park St  
(Street)  
Houlton ME 04730  
(City, State, Zip)  
207 532 1577  
(Telephone Number)

Re: **Pavement Marking Quotation  
Hand Marking**

Our firm quotes the following unit prices for pavement markings in the Town of Houlton:

1. Single Lines	4" (solid)	\$ <u>.20</u> /L.F.
2. Single Arrows		\$ <u>38.00</u> /Each
3. Double Arrows		\$ <u>60.00</u> /Each
4. Stop Bars	12"	\$ <u>1.40</u> /L.F.
	24"	\$ <u>2.25</u> /L.F.
5. Word	"Only"	\$ <u>70.00</u> /Each
6. Curbing		\$ <u>1.00</u> /L.F.
7. Parking Stalls	Re-marked	\$ <u>10.00</u> /Each
	New	\$ <u>15.00</u> /Each
8. Cross-Walks	6"	\$ <u>.55</u> /L.F.
9. Handicapped	Blue Stalls	\$ <u>60.00</u> /Each
10. Chevron/filler lines.	4"	\$ <u>.35</u> /L.F.
11. Piano style cross-walk		\$ <u>2.50</u> /Sq. Ft.
12. YLD AHD / STOP AHD		\$ <u>80.00</u> /Each

We understand that the Town will provide complete directions and dimensioned plans, if necessary to assure complete understanding of the work required. We will contact the Public Works Director to review plans prior to starting work.

We also understand that the Town intends to have the work completed by June 13<sup>th</sup>, 2026, and if we fail to meet this deadline there will be a one hundred dollar (\$150) a day penalty assessed to our company for each calendar day after June 13<sup>th</sup>. Days lost due to weather after June 13<sup>th</sup> will not be penalized.

The Town of Houlton will make every effort possible to complete the town overlay projects as soon as practicable to create the least amount of disruption to the contractor's schedule. The Town of Houlton shall waive the penalty statement for the areas which the town has caused contractor work delays.

Blaine Jackett  
Authorized Signature

Blaine Jackett  
Printed Name

Owner  
Title

**Contractor Bid Form 2026  
Pavement Markings  
Hand Work**

To : Houlton Town Manager

Date: 04/10/2026

From: K5 Corporation

*(Company Name)*

Kathy DeLong, President

*(Represented by)*

9 Rockview Way

*(Street)*

Rockland, MA 02370

*(City, State, Zip)*

781 -982-9229

*(Telephone Number)*

Re: **Pavement Marking Quotation  
Hand Marking**

Our firm quotes the following unit prices for pavement markings in the Town of Houlton:

1. Single Lines	4" (solid)	\$ <u>0.49</u> /L.F.
2. Single Arrows		\$ <u>35.00</u> /Each
3. Double Arrows		\$ <u>70.00</u> /Each
4. Stop Bars	12"	\$ <u>1.00</u> /L.F.
	24"	\$ <u>2.00</u> /L.F.
5. Word	"Only"	\$ <u>60.00</u> /Each
6. Curbing		\$ <u>1.00</u> /L.F.
7. Parking Stalls	Re-marked	\$ <u>8.00</u> /Each
	New	\$ <u>12.00</u> /Each
8. Cross-Walks	6"	\$ <u>0.75</u> /L.F.
9. Handicapped	Blue Stalls	\$ <u>60.00</u> /Each
10. Chevron/filler lines,	4"	\$ <u>0.49</u> /L.F.
11. Piano style cross-walk		\$ <u>2.00</u> /Sq. Ft.
12. YLD AHD		\$ <u>150.00</u> /Each

We understand that the Town will provide complete directions and dimensioned plans, if necessary to assure complete understanding of the work required. We will contact the Public Works Director to review plans prior to starting work.

We also understand that the Town intends to have the work completed by June 13<sup>th</sup>, 2026, and if we fail to meet this deadline there will be a one hundred dollar (\$150) a day penalty assessed to our company for each calendar day after June 13<sup>th</sup>. Days lost due to weather after June 13<sup>th</sup> will not be penalized.

The Town of Houlton will make every effort possible to complete the town overlay projects as soon as practicable to create the least amount of disruption to the contractor's schedule. The Town of Houlton shall waive the penalty statement for the areas which the town has caused contractor work delays.

  
Authorized Signature

Kathy DeLong

Printed Name

President

Title

**Contractor Bid Form 2026  
Pavement Markings  
Hand Work**

To : Houlton Town Manager

Date: 4/12/2026

From: Between The Lines  
(Company Name)  
David Cox  
(Represented by)  
70 Cushman Rd. Unit C  
(Street)  
Corinth, ME 04427  
(City, State, Zip)  
207-768-8852  
(Telephone Number)

Re: **Pavement Marking Quotation  
Hand Marking**

Our firm quotes the following unit prices for pavement markings in the Town of Houlton:

1.Single Lines	4" (solid)	\$ 0.15 /L.F.
2.Single Arrows		\$ 25.00 /Each
3.Double Arrows		\$ 40.00 /Each
4.Stop Bars	12"	\$ 1.00 /L.F.
	24"	\$ 1.75 /L.F.
5. Word	"Only"	\$ 50.00 /Each
6.Curbing		\$ 1.00 /L.F.
7.Parking Stalls	Re-marked	\$ 6.00 /Each
	New	\$ 10.00 /Each
8.Cross-Walks	6"	\$ 0.373 /L.F.
9.Handicapped	Blue Stalls	\$ 25.00 /Each
10. Chevron/filler lines,	4"	\$ 0.194 /L.F.
11. Piano style cross-walk		\$ 2.00 /Sq. Ft.
12. YLD AHD		\$ 50.00 /Each

We understand that the Town will provide complete directions and dimensioned plans, if necessary to assure complete understanding of the work required. We will contact the Public Works Director to review plans prior to starting work.

We also understand that the Town intends to have the work completed by June 13<sup>th</sup>, 2026, and if we fail to meet this deadline there will be a one hundred dollar (\$150) a day penalty assessed to our company for each calendar day after June 13<sup>th</sup>. Days lost due to weather after June 13<sup>th</sup> will not be penalized.

The Town of Houlton will make every effort possible to complete the town overlay projects as soon as practicable to create the least amount of disruption to the contractor's schedule. The Town of Houlton shall waive the penalty statement for the areas which the town has caused contractor work delays.

  
Authorized Signature

David Cox  
Printed Name

Co-Owner  
Title

## Handwork Pavement Marking Bids - 2026

Subject to additions or deletions

Item	Basis		Jackett Enterprises	K 5 Corporation	Between The Lines
Single Lines	100		0.20	0.49	0.15
<b>Cost</b>			<b>20.00</b>	<b>49.00</b>	<b>15.00</b>
Single Arrows	72		38.00	35.00	25.00
<b>Cost</b>			<b>2,736.00</b>	<b>2,520.00</b>	<b>1,800.00</b>
Double Arrows	33		60.00	70.00	40.00
<b>Cost</b>			<b>1,980.00</b>	<b>2,310.00</b>	<b>1,320.00</b>
Stop Bars (12)	817		1.40	1.00	1.00
<b>Cost</b>			<b>1,143.80</b>	<b>817.00</b>	<b>817.00</b>
Stop Bars (24)	210		2.25	2.00	1.75
<b>Cost</b>			<b>472.50</b>	<b>420.00</b>	<b>367.50</b>
Word Only	22		70.00	60.00	50.00
<b>Cost</b>			<b>1,540.00</b>	<b>1,320.00</b>	<b>1,100.00</b>
Curbing (Ft)	60		1.00	1.00	1.00
<b>Cost</b>			<b>60.00</b>	<b>60.00</b>	<b>60.00</b>
Parking Stalls - Re-Marked	465		10.00	8.00	6.00
<b>Cost</b>			<b>4,650.00</b>	<b>3,720.00</b>	<b>2,790.00</b>
Parking Stalls - New	0		15.00	8.00	10.00
<b>Cost</b>					
Cross Walks (Ft)	14,370		0.55	0.75	0.37
<b>Cost</b>			<b>7,903.50</b>	<b>10,777.50</b>	<b>5,316.90</b>
Hanicapped Parking	13		60.00	60.00	25.00
<b>Cost</b>			<b>780.00</b>	<b>780.00</b>	<b>325.00</b>
Chevron (Ft)	5,300		0.35	0.49	0.19
<b>Cost</b>			<b>1,855.00</b>	<b>2,597.00</b>	<b>1,007.00</b>
Piano Crosswalks	0				
<b>Cost</b>					
YLD AHD	2		80.00	150.00	50.00
<b>Cost</b>			<b>160.00</b>	<b>300.00</b>	<b>100.00</b>
<b>TOTAL COST</b>			<b>23,300.80</b>	<b>25,670.50</b>	<b>15,018.40</b>



**LONGITUDINAL STREET LINES**

**Contractor Proposal Form 2026**

To: **Town Manager**

Date: 4/13/2026

From: Five Line Pavement Striping LLC

(Company Name)  
Nicole Frost

(Represented by)  
2729 W Rte 2

(Street)  
Herman, ME 04401

(City, State, Zip)  
(207) 648-7007

(Telephone Number)

Re: **Pavement Marking Quotation**  
**Longitudinal Street Lines**

Our firm quotes the following unit prices for pavement markings in the Town of Houlton:

- |  |                      |
|--|----------------------|
| 1. Double Centerline 4" (solid / solid-dashed) | \$ <u>0.12</u> /L.F. |
| 2. Single Lane Lines 4" (solid and/or mixed)   | \$ <u>0.09</u> /L.F. |
| 3. Double Centerline 6" (solid / solid-dashed) | \$ <u>0.12</u> /L.F. |
| 4. Single Lane Lines 6" (solid and/or mixed)   | \$ <u>0.09</u> /L.F. |

We understand that the Town will provide complete directions and dimensioned plans, if necessary to assure complete understanding of the work required. We will contact the Public Works Director to review plans prior to starting work.

We also understand that the Town intends to have the work completed by June 13<sup>th</sup>, 2026, and if we fail to meet this deadline there will be a one hundred dollar (\$150) a day penalty assessed to our company for each calendar day after June 13th. Days lost due to weather after June 13th will not be penalized.

The Town of Houlton will make every effort possible to complete the town overlay projects as soon as practicable to create the least amount of disruption to the contractor's schedule. The Town of Houlton shall waive the penalty statement for the areas which the town has caused contractor work delays.

Nicole Frost  
Authorized Signature

Nicole Frost  
Printed Name

President  
Title

**LONGITUDINAL STREET LINES**

**Contractor Proposal Form 2026**

To: Town Manager

Date: 4/12/2026

From: On-the-Line, Inc

(Company Name)

Ben Weeks

(Represented by)

22 Alden St.

(Street)

Bungor, ME 04401

(City, State, Zip)

207-947-9912

(Telephone Number)

Re: Pavement Marking Quotation  
**Longitudinal Street Lines**

Our firm quotes the following unit prices for pavement markings in the Town of Houlton:

- |  |                     |
|--|---------------------|
| 1. Double Centerline 4" (solid / solid-dashed) | \$ <u>.20</u> /L.F. |
| 2. Single Lane Lines 4" (solid and/or mixed)   | \$ <u>.12</u> /L.F. |
| 3. Double Centerline 6" (solid / solid-dashed) | \$ <u>.30</u> /L.F. |
| 4. Single Lane Lines 6" (solid and/or mixed)   | \$ <u>.16</u> /L.F. |

We understand that the Town will provide complete directions and dimensioned plans, if necessary to assure complete understanding of the work required. We will contact the Public Works Director to review plans prior to starting work.

We also understand that the Town intends to have the work completed by June 13<sup>th</sup>, 2026, and if we fail to meet this deadline there will be a one hundred dollar (\$150) a day penalty assessed to our company for each calendar day after June 13<sup>th</sup>. Days lost due to weather after June 13<sup>th</sup> will not be penalized.

The Town of Houlton will make every effort possible to complete the town overlay projects as soon as practicable to create the least amount of disruption to the contractor's schedule. The Town of Houlton shall waive the penalty statement for the areas which the town has caused contractor work delays.

  
Authorized Signature

Benjamin Weeks  
Printed Name

Operations Manager  
Title

**LONGITUDINAL STREET LINES**

**Contractor Proposal Form 2026**

To: **Town Manager**

Date: 04/10/2026

From: K5 Corporation  
*(Company Name)*  
Kathy DeLong, President  
*(Represented by)*  
9 Rockview Way  
*(Street)*  
Rockland, MA 02370  
*(City, State, Zip)*  
781 -982-9229  
*(Telephone Number)*

Re: **Pavement Marking Quotation**  
**Longitudinal Street Lines**

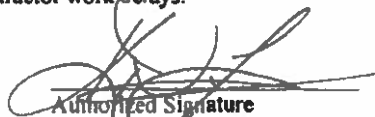
Our firm quotes the following unit prices for pavement markings in the Town of Houlton:

1. Double Centerline	4" (solid / solid-dashed)	\$ 0.198	/L.F.
2. Single Lane Lines	4" (solid and/or mixed)	\$ 0.10	/L.F.
3. Double Centerline	6" (solid / solid-dashed)	\$ 0.24	/L.F.
4. Single Lane Lines	6" (solid and/or mixed)	\$ 0.12	/L.F.

We understand that the Town will provide complete directions and dimensioned plans, if necessary to assure complete understanding of the work required. We will contact the Public Works Director to review plans prior to starting work.

We also understand that the Town intends to have the work completed by June 13<sup>th</sup>, 2026, and if we fail to meet this deadline there will be a one hundred dollar (\$150) a day penalty assessed to our company for each calendar day after June 13<sup>th</sup>. Days lost due to weather after June 13<sup>th</sup> will not be penalized.

The Town of Houlton will make every effort possible to complete the town overlay projects as soon as practicable to create the least amount of disruption to the contractor's schedule. The Town of Houlton shall waive the penalty statement for the areas which the town has caused contractor work delays.



Authorized Signature

Kathy DeLong  
Printed Name

President  
Title

**Centerline Marking Bids  
Subject to additions or deletions**

**2026**

Item	Basis	Fine line	On-The- Line	K5 Corporation
4" Double Yellow Centerline*	<b>69,650</b>	0.120	0.200	0.198
<b>Cost</b>		<b>8,358.00</b>	<b>13,930.00</b>	<b>13,790.70</b>
4" Single Line Solid & Dashed	<b>75,400</b>	0.090	0.120	0.100
<b>Cost</b>		<b>6,786.00</b>	<b>9,048.00</b>	<b>7,540.00</b>
<b>TOTAL COST</b>		<b>15,144.00</b>	<b>22,978.00</b>	<b>21,330.70</b>

**Centerline footage subject to change in amounts**

**Total Cost - Selected Bid Winners**

<b>Hand Work</b>	\$23,300.80	Jackett Enterprises
<b>Center Line</b>	\$15,144.00	Fine Line
<b>TOTAL</b>	<b>\$38,444.80</b>	
<b>BUDGET</b>	<b>\$40,000.00</b>	

## Town of Houlton Public Works Department



Phone 207-532-1325

Fax 207-532-1304

21 Water St.  
Houlton, Maine 04730

April 21, 2026

To: Nancy Ketch, Interim Town Manager  
Town of Houlton

From: Robert Monfils, Interim Director  
Houlton Public Works

Re: 2026 Street Paving Bid.

I recommend we accept the bid of **\$117.10** per ton for 9.5mm machine placed asphalt and **\$113.80** per ton for 12.5mm machine placed asphalt, from Steelstone Industries of Houlton, Maine. Steelstone Industries was one of three bids received. The second was Blacktop Paving of Searsport, Maine bid of **\$130.00** per ton for 9.5mm machine placed and **\$128.00** per ton for 12.5mm machine placed. The third bid was void due to being incomplete.

Last year's prices were as follows \$110.00 per ton for 9.5mm and \$106.70 for 12.5 mm per ton. The bid is favorable this year, I am looking forward to getting roads into drivable conditions.

Steelstone hand placed per ton **\$215.84**

Prices are based on 2,000-ton machine placed and 100-ton hand placed asphalt.

Robert Monfils, Interim Director  
Houlton Public Works





**Shawn Thyng Paving LLC**

7 Cameron In  
Jackson, ME 04921 US  
(207) 722-3014  
accounting@shawnthyngpaving.com  
www.shawnthyngpaving.com



Estimate

ADDRESS  
Town of Houlton  
21 Water St  
Houlton, Maine  
PAVING BID due 4/16/26

ESTIMATE 1555  
DATE 04/13/2026

DATE	ACTIVITY	DESCRIPTION	QTY	RATE	AMOUNT
	Estimate	Approximately 2,000 tons of machine laid asphalt (9.5mm or 12.5mm) to be placed on various roadways MDOT approved specs @ \$115.00 per ton	2,000	115.00	230,000.00
<b>TOTAL</b>					<b>\$230,000.00</b>

Accepted By

Accepted Date

WE ACCEPT CASH OR CHECK ONLY FOR PAYMENT.  
PLEASE PHYSICALLY MAIL CHECK FOR PAYMENT.  
WE DO NOT ACCEPT WIRE/ACH PAYMENTS UNDER ANY CIRCUMSTANCES  
ANY REQUESTS TO DO SO IS A SCAM AND SHOULD BE IGNORED.

Not responsible for tire marks

# III E+F

Federal Aviation Administration (FAA) Airport Infrastructure Grant (AIG) 3-23-0024-XXX-2026, FY 2026 Airport Improvement Program (AIP) 3-23-0024-XXX-2026 grant, and AIP multi-year (FY's 2027 and 2028) 3-23-0024-XXX-2027 grant for the acquisition of land and hangar located at 19 Industrial Drive for the Houlton International Airport.

The project included completing a title search and preparing an appraisal and review appraisal in compliance with 49 CFR Part 24, *Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970*, as amended. An offer was made to the property owner on January 9, 2024, based on the appraised fair market value. The property owner made a counteroffer and negotiations continued. The appraisal report was updated in March 2026 and a revised offer was made to the property owner for \$1,090,000 on March 23, 2026, which was approved by the property owner. Legal counsel has prepared a draft Purchase and Sales Agreement that will need to be signed by the Town of Houlton for the agreed upon value. The Purchase and Sales Agreement is contingent upon the Town receiving a grant for the full purchase price from the Federal Aviation Administration (FAA).

The Town also will need to submit both the FY 2026 AIG and AIP grants by May 1, 2026, to the FAA. The multi-year grant will be submitted in FY 2027. All grants will be funded 95% FAA, 2.5% MaineDOT, and 2.5% by the Town based on the current funding split. The following is a breakdown of costs estimated to be included in the grant application.

<b>Category</b>	<b>Cost</b>
Administrative (estimated)	\$1,862.50
Engineering	\$51,574.00
Property Acquisition*	\$1,095,137.50
Legal (estimated)	\$20,000.00
<b>Total Project Costs</b>	<b>\$1,168,574.00</b>
FAA Share	\$1,110,145.30
Maine DOT Share	\$29,214.35
<b>Local Share</b>	<b>\$29,214.35</b>

\* This includes estimated closing costs.



**TOWN OF HOULTON**  
21 WATER STREET  
HOULTON, MAINE 04730

PHONE: 207-532-7111

FAX: 207-532-1304

## Town Treasurer Report

**To:** Nancy Ketch, Interim Town Manager  
**From:** Kimberly M. Denbow, Town Treasurer  
**RE:** March 2026 Monthly Report  
**Date:** April 17, 2026

**The Finance Department** as of March 31<sup>st</sup> has spent 18.57% of its budget.

**Bank Accounts** as of March 31<sup>st</sup>, Town Operating is currently at \$1,639,655.88.

**RECAP:** As of March 31<sup>st</sup>, we've collected 22.43% of the excise tax revenues budgeted. This includes Boats, Aircrafts, and Registrations. Compared to last year we collected 22.65% of the budgeted excise tax revenues.

March  
Excise Revenues

	2025	2026
Boat excise	\$95.20	\$75.60
Aircraft excise	\$0	\$0
Registration excise	\$250,167.91	\$258,983.76

Best Regards,

Kimberly M. Denbow  
Town Treasurer  
207-532-7111  
town.treasurer@houlton-maine.com

### Expense Summary Report

DEPARTMENT(S): 100 - 111  
JANUARY TO MARCH

ACCOUNT	BUDGET	---- Y T D ----		YTD UNEXPENDED		PERCENT SPENT
	NET	DEBITS	CREDITS	NET	BALANCE	
100 - GENERAL GOVT	1,130,705.00	223,099.16	2,992.10	220,107.06	910,597.94	19.47
40 - ADMIN	694,773.00	174,422.30	2,992.10	171,430.20	523,342.80	24.67
41 - ASSESS	190,661.00	24,265.94	0.00	24,265.94	166,395.06	12.73
48 - C.E.O.	171,604.00	6,974.20	0.00	6,974.20	164,629.80	4.06
49 - COMM. DEV.	70,817.00	17,436.72	0.00	17,436.72	53,380.28	24.62
92 - PLAN BOARD	2,850.00	0.00	0.00	0.00	2,850.00	0.00
101 - PROTECTION	4,048,215.00	907,857.00	3,039.18	904,817.82	3,143,397.18	22.35
42 - PROTECTION	565,861.00	135,243.40	0.00	135,243.40	430,617.60	23.90
43 - POLICE	1,701,915.00	348,539.46	3.00	348,536.46	1,353,378.54	20.48
44 - FIRE	760,897.00	182,831.12	3,036.18	179,794.94	581,102.06	23.63
45 - AMBULANCE	1,019,542.00	241,243.02	0.00	241,243.02	778,298.98	23.66
102 - PUBLIC SERV	1,329,414.00	356,083.97	14,466.55	341,617.42	987,796.58	25.70
54 - TREE PROG	6,000.00	0.00	0.00	0.00	6,000.00	0.00
55 - PUBLIC WORKS	167,517.00	25,056.14	0.00	25,056.14	142,460.86	14.96
56 - ROAD MAINT	280,601.00	6,723.26	0.00	6,723.26	273,877.74	2.40
62 - STORM DRAIN	15,050.00	0.00	0.00	0.00	15,050.00	0.00
66 - SNOW & ICE	423,331.00	214,666.56	14,466.55	200,200.01	223,130.99	47.29
67 - SNOW HAUL	2,600.00	0.00	0.00	0.00	2,600.00	0.00
68 - SEPTIC	2,075.00	0.00	0.00	0.00	2,075.00	0.00
69 - REFUSE	11,500.00	0.00	0.00	0.00	11,500.00	0.00
71 - TRAFFIC CNTL	42,900.00	132.17	0.00	132.17	42,767.83	0.31
99 - GARAGE	377,840.00	109,505.84	0.00	109,505.84	268,334.16	28.98
103 - EMP. BENEFIT	2,255,193.00	467,600.91	0.00	467,600.91	1,787,592.09	20.73
93 - EMP. BENEFIT	2,255,193.00	467,600.91	0.00	467,600.91	1,787,592.09	20.73
104 - HLTH & CULT	391,040.00	92,680.77	0.00	92,680.77	298,359.23	23.70
47 - HLTH & SOC	28,216.00	4,289.89	0.00	4,289.89	23,926.11	15.20
51 - CEMETERIES	104,227.00	6,917.13	0.00	6,917.13	97,309.87	6.64
96 - OTHER AGENC	258,597.00	81,473.75	0.00	81,473.75	177,123.25	31.51
105 - PARKS & REC	859,324.00	176,766.20	0.00	176,766.20	682,557.80	20.57
74 - P & R ADM	149,686.00	26,631.89	0.00	26,631.89	123,054.11	17.79
75 - P & R YOUTH	138,500.00	15,720.52	0.00	15,720.52	122,779.48	11.35
77 - ARENA CONCES	46,000.00	16,850.15	0.00	16,850.15	29,149.85	36.63
78 - P & R ARENA	311,729.00	70,053.42	0.00	70,053.42	241,675.58	22.47
79 - PARKS MAINT	181,659.00	34,933.86	0.00	34,933.86	146,725.14	19.23
80 - BLDG MAINT	31,750.00	12,576.36	0.00	12,576.36	19,173.64	39.61
106 - AIRPORT	197,306.00	7,787.18	0.00	7,787.18	189,518.82	3.95
83 - AIRP MAINT	197,306.00	7,787.18	0.00	7,787.18	189,518.82	3.95
107 - EDUCATION	3,115,848.00	767,450.13	0.00	767,450.13	2,348,397.87	24.63
96 - M.S.A.D. #29	3,115,848.00	767,450.13	0.00	767,450.13	2,348,397.87	24.63
108 - COUNTY TAX	927,825.00	0.00	0.00	0.00	927,825.00	0.00
96 - COUNTY TAX	927,825.00	0.00	0.00	0.00	927,825.00	0.00
109 - DEBT SERV	1,180,605.00	15,001.15	0.00	15,001.15	1,165,603.85	1.27
95 - DEBT SERV	1,180,605.00	15,001.15	0.00	15,001.15	1,165,603.85	1.27
110 - UNCLASSIFIED	66,606.00	20,656.49	0.00	20,656.49	45,949.51	31.01
50 - PUB BLDG WHI	7,255.00	2,931.83	0.00	2,931.83	4,323.17	40.41
53 - PUB BLDG TO	39,351.00	10,678.58	0.00	10,678.58	28,672.42	27.14
97 - ABATEMENTS	20,000.00	7,046.08	0.00	7,046.08	12,953.92	35.23
111 - SPCL PROJECT	759,090.00	5,431.00	0.00	5,431.00	753,659.00	0.72
98 - SPCL PROJECT	759,090.00	5,431.00	0.00	5,431.00	753,659.00	0.72
Final Totals	16,261,171.00	3,040,413.96	20,497.83	3,019,916.13	13,241,254.87	18.57

### Revenue Summary Report

DEPARTMENT(S): 130 - 199  
JANUARY TO MARCH

ACCOUNT	BUDGET ORIGINAL	BUDGET NET	YTD DEBITS	YTD CREDITS	YTD NET	UNCOLL BALANCE	PCT COLL
130 - TAXES	0.00	8,694,637.00	0.00	7,046.08	7,046.08	8,687,590.92	0.08
<b>30 - TAXES</b>	<b>0.00</b>	<b>8,694,637.00</b>	<b>0.00</b>	<b>7,046.08</b>	<b>7,046.08</b>	<b>8,687,590.92</b>	<b>0.08</b>
131 - INTERGOVERN	0.00	3,908,129.00	0.00	586,326.99	586,326.99	3,321,802.01	15.00
<b>31 - REVENUES</b>	<b>0.00</b>	<b>3,908,129.00</b>	<b>0.00</b>	<b>586,326.99</b>	<b>586,326.99</b>	<b>3,321,802.01</b>	<b>15.00</b>
132 - EXCISE	0.00	1,154,800.00	0.00	259,059.36	259,059.36	895,740.64	22.43
<b>30 - TAXES</b>	<b>0.00</b>	<b>1,154,800.00</b>	<b>0.00</b>	<b>259,059.36</b>	<b>259,059.36</b>	<b>895,740.64</b>	<b>22.43</b>
134 - INTEREST	0.00	139,000.00	0.00	11,795.71	11,795.71	127,204.29	8.49
<b>30 - TAXES</b>	<b>0.00</b>	<b>139,000.00</b>	<b>0.00</b>	<b>11,795.71</b>	<b>11,795.71</b>	<b>127,204.29</b>	<b>8.49</b>
135 - SERVICES	0.00	1,150.00	2.00	364.00	362.00	788.00	31.48
<b>30 - TAXES</b>	<b>0.00</b>	<b>1,150.00</b>	<b>2.00</b>	<b>364.00</b>	<b>362.00</b>	<b>788.00</b>	<b>31.48</b>
136 - OTHER INCOME	0.00	75,800.00	0.00	23,022.65	23,022.65	52,777.35	30.37
<b>30 - TAXES</b>	<b>0.00</b>	<b>75,800.00</b>	<b>0.00</b>	<b>23,022.65</b>	<b>23,022.65</b>	<b>52,777.35</b>	<b>30.37</b>
30 - TAXES	0.00	75,400.00	0.00	23,022.65	23,022.65	52,377.35	30.53
<b>31 - REVENUES</b>	<b>0.00</b>	<b>400.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>400.00</b>	<b>0.00</b>
140 - ADMIN	0.00	48,500.00	1,093.08	13,526.80	12,433.72	36,066.28	25.64
<b>40 - ADMIN</b>	<b>0.00</b>	<b>48,500.00</b>	<b>1,093.08</b>	<b>13,526.80</b>	<b>12,433.72</b>	<b>36,066.28</b>	<b>25.64</b>
141 - ASSESS	0.00	0.00	0.00	0.00	0.00	0.00	---
<b>41 - ASSESS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>---</b>
143 - POLICE	0.00	41,700.00	0.00	455.00	455.00	41,245.00	1.09
<b>43 - POLICE</b>	<b>0.00</b>	<b>41,700.00</b>	<b>0.00</b>	<b>455.00</b>	<b>455.00</b>	<b>41,245.00</b>	<b>1.09</b>
144 - FIRE	0.00	220,075.00	0.00	290.00	290.00	219,785.00	0.13
<b>44 - FIRE</b>	<b>0.00</b>	<b>220,075.00</b>	<b>0.00</b>	<b>290.00</b>	<b>290.00</b>	<b>219,785.00</b>	<b>0.13</b>
145 - AMBULANCE	0.00	1,078,840.00	87.29	186,533.06	186,445.77	892,394.23	17.28
<b>45 - AMBULANCE</b>	<b>0.00</b>	<b>1,078,840.00</b>	<b>87.29</b>	<b>186,533.06</b>	<b>186,445.77</b>	<b>892,394.23</b>	<b>17.28</b>
147 - HEALTH & SOC	0.00	10,500.00	0.00	0.00	0.00	10,500.00	0.00
<b>47 - HEALTH &amp; SOC</b>	<b>0.00</b>	<b>10,500.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>10,500.00</b>	<b>0.00</b>
148 - CODE ENFORCE	0.00	24,500.00	0.00	3,647.50	3,647.50	20,852.50	14.89
<b>48 - CODE ENFORCE</b>	<b>0.00</b>	<b>24,500.00</b>	<b>0.00</b>	<b>3,647.50</b>	<b>3,647.50</b>	<b>20,852.50</b>	<b>14.89</b>
151 - CEMETERIES	0.00	11,000.00	0.00	0.00	0.00	11,000.00	0.00
<b>51 - CEMETERIES</b>	<b>0.00</b>	<b>11,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>11,000.00</b>	<b>0.00</b>
152 - REST AREA	0.00	0.00	0.00	0.00	0.00	0.00	---
<b>52 - REVENUE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>---</b>
155 - PUBLIC SERV	0.00	3,000.00	0.00	0.00	0.00	3,000.00	0.00
<b>55 - PUBLIC SERV</b>	<b>0.00</b>	<b>3,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>3,000.00</b>	<b>0.00</b>
169 - REFUSE	0.00	1,000.00	0.00	874.80	874.80	125.20	87.48
<b>69 - REFUSE</b>	<b>0.00</b>	<b>1,000.00</b>	<b>0.00</b>	<b>874.80</b>	<b>874.80</b>	<b>125.20</b>	<b>87.48</b>

### Revenue Summary Report

DEPARTMENT(S): 130 - 199  
JANUARY TO MARCH

ACCOUNT	BUDGET		YTD DEBITS	YTD CREDITS	YTD NET	UNCOLL BALANCE	PCT COLL
	ORIGINAL	NET					
175 - P & R YOUTH CONT'D	0.00	75,000.00	18.90	204.89	185.99	74,814.01	0.25
175 - P & R YOUTH	0.00	75,000.00	18.90	204.89	185.99	74,814.01	0.25
176 - P & R ADULT	0.00	5,000.00	0.00	1,947.00	1,947.00	3,053.00	38.94
176 - P & R ADULT	0.00	5,000.00	0.00	1,947.00	1,947.00	3,053.00	38.94
177 - ARENA CONCES	0.00	0.00	0.00	0.00	0.00	0.00	----
177 - CONCESSIONS	0.00	0.00	0.00	0.00	0.00	0.00	----
178 - P & R ARENA	0.00	133,300.00	304.60	31,764.10	31,459.50	101,840.50	23.60
178 - P & R ARENA	0.00	133,300.00	304.60	31,764.10	31,459.50	101,840.50	23.60
179 - PARKS MAINT	0.00	0.00	0.00	0.00	0.00	0.00	----
179 - PARKS MAINT	0.00	0.00	0.00	0.00	0.00	0.00	----
180 - P&R BLD MAIN	0.00	5,000.00	0.00	1,220.00	1,220.00	3,780.00	24.40
180 - P&R BLD MAIN	0.00	5,000.00	0.00	1,220.00	1,220.00	3,780.00	24.40
183 - AIRPORT	0.00	130,240.00	241.98	1,478.99	1,237.01	129,002.99	0.95
183 - AIRPORT ADM.	0.00	130,240.00	241.98	1,478.99	1,237.01	129,002.99	0.95
199 - PWD GARAGE	0.00	0.00	0.00	0.00	0.00	0.00	----
199 - PWD GARAGE	0.00	0.00	0.00	0.00	0.00	0.00	----
Final Totals	0.00	15,761,171.00	1,747.85	1,129,556.93	1,127,809.08	14,633,361.92	7.16