

**Location: Town Office, Council Chambers
21 Water Street, 2nd Floor**

**Viewing on: Pioneer Cable – Channel 400
Spectrum Cable – Channel 1301**

Public Participation thru Zoom:

**Meeting ID: 856 7271 4460
NO PASSCODE NEEDED
CALL-IN: 1-929-205-6099**

AGENDA

Special Council Meeting

**December 22, 2025
5:00 PM**

Executive Session

(S120225-1) Council enters Executive Session with the Assistant Town Manager for the purpose of discussing personnel matters, pursuant to MRSA Title 1, Section 405(6)A.

V. Adjournment

**Location: Town Office, Council Chambers
21 Water Street, 2nd Floor**

**Viewing on: Pioneer Cable – Channel 400
Spectrum Cable – Channel 1301 or Channel 7**

Public Participation thru Zoom:

**Meeting ID: 856 7271 4460
NO PASSCODE NEEDED
CALL-IN: 1-929-205-6099**

AGENDA

Regular Council Meeting

**December 22, 2025
6:00 PM**

Pledge of Allegiance

Public Comments

I. Minutes: Special & Regular Council Meeting of December 8, 2025.

II. Old Business

III. New Business

A. (120225-1) Council approves the application for a Victualer License for Kashannon Elgin, d/b/a The Book and Brew Café located at 15 Court Street. (Public Hearing)

Approval required.

B. (120225-2) Council approves the expenditures of funds, in the period between the beginning of the fiscal year and the adoption of the budget, for current departmental expenses chargeable to the appropriations for the fiscal year 2025, when adopted, in the amounts sufficient to cover the necessary expenses of the various departments. (Note: This is in accordance with the Houlton Charter Sec. 505(4).

This is a Charter requirement to continue business until the 2026 budget is approved.

C. (120225-3) Council appoints Councilor, Frederick Grant as a member of the Shiretown Development Corporation Board of Directors for the duration of Council term.

D. Council accepts the donation of \$10,000 from the Putnam Charitable Trust for the John A. Millar Civic Center for heat pumps.

Thank you for the donation.

IV. Discussion and Reports

A. Town Managers Report

B. Councilors' Remarks

V. Adjournment

**Special Council Meeting
December 8, 2025**

Chair Lake called the meeting to order at 5:31 PM with all councilors present except Councilor Schools who was excused.

Executive Session

(S120125-1) It was moved by Councilor Tortello, seconded by Councilor Torres that Council enters Executive Session with the Town Attorney, Assistant Town Manager and Cameron Clark for the purpose of discussing a personnel matter, pursuant to MRSA Title 1, Section 405(6)A.

Vote was taken as follows: Councilor Tortello, yes; Councilor Torres, yes; Councilor Maguire, yes; Councilor Craine, yes; Councilor Grant, yes.

Council entered Executive Session at 5:32 PM.

It was moved by Councilor Tortello, seconded by Councilor Torres to exit Executive Session.

Vote was taken as follows: Councilor Tortello, yes; Councilor Torres, yes; Councilor Maguire, yes; Councilor Craine, yes; Councilor Grant, yes.

Council returned to Open Session at 6:04 PM.

It was moved by Councilor Tortello, seconded by Councilor Maguire to exercise the Town's right under the terms of the agreement between the Town and Cameron Clark dated April 4, 2025 to terminate the agreement without cause effective immediately.

Vote was taken as follows: Councilor Tortello, yes; Councilor Torres, yes; Councilor Maguire, yes; Councilor Craine, yes; Councilor Grant, yes.

The order passed.

V. **Adjournment:** On motion by Councilor Craine, seconded by Councilor Tortello, the meeting adjourned at 6:05 PM with all in favor.

**Regular Council Meeting
December 8, 2025**

Chair Lake called the meeting to order at 6:05 PM with all councilors present, except Councilor Schools who was excused.

Public Comments

Nancy Ketch, Community Development Director reminded everyone that the Houlton Downtown Alliance has an event this weekend called Houlton for the Holidays. She noted that part of the event is Jingle Bills giveaway which can be spent at local businesses.

Craig Harriman, Houlton resident noted that he was retired from the United States Marine Corp. He noted that an article in the Pioneer Times sparked his curiosity and decided to peel the onion back which means a deep layer investigation. He noted that he would like to share some of the hidden details that he uncovered. He spoke about justice, judgment and integrity. He stated that he would like to formerly move to enter into the record some of the hidden details that he discovered. He passed out documents to Council and noted that he only had one full copy with exhibits and that any member can request the full copy using his contact information. He noted that he had submitted this document to multiple agencies.

Bobbie Rowland, Houlton resident and President of Houlton PD's union noted that the majority of the town's employees are covered by unions and that the contracts expire December 31st. She asked what the timeframe was for hiring a negotiator and if it has been budgeted for.

Chair Lake replied that she could call Town Clerk, Khylee Wampler and she would answer those questions.

I. **Minutes:** It was moved by Councilor Tortello, seconded by Councilor Torres that the Regular Council Meeting of November 10, 2025 postponed until November 24, 2025 and Special & Regular Council Meeting of November 24, 2025 minutes be approved as presented.

Councilor Tortello asked for the following amendments to clarify that Councilor Maguire who participated via Zoom did not enter Executive Session:

From November 24, 2025 Special Council Meeting

B. (S110325-2) It was moved by Councilor Tortello, seconded by Councilor Torres that Council enter into Executive Session with the Town Attorney and the Assistant Town Manager for the purpose of union negotiations, pursuant to M.R.S.A Title 1, Section 405(6)D.

Vote was taken as follows: Councilor Tortello, yes; Councilor Torres, yes; Councilor Craine, yes; Councilor Schools, yes; Councilor Grant, yes; Councilor Maguire, yes.

All Councilors except Councilor Maguire entered Executive Session at 5:20 PM and returned to Open Session at 5:54 PM. *Councilor Maguire rejoined the meeting during Open Session*.

C. (S110325-3) It was moved by Councilor Tortello, seconded by Councilor Torres that Council enter Executive Session with the Assistant Town Manager and Emma Peterson for the purpose of discussing the disposition of property where premature disclosure of the information would prejudice the position of the Town, pursuant to MRSA Title 1, Section 405(6)C.

Vote was taken as follows: Councilor Grant, yes; Councilor Schools, yes; Councilor Craine, yes; Councilor Torres, yes; Councilor Tortello, yes.

***All Councilors except Councilor Maguire* entered Executive Session at 5:56 PM and returned to Open Session at 6:06 PM. *Councilor Maguire rejoined the meeting during Open Session*.
From November 24, 2025 Regular Council Meeting**

(110325-9) It was moved by Councilor Tortello, seconded by Councilor Torres that Council enter Executive Session with the Assistant Town Manager and the Police Chief for the purpose of discussing personnel matters, pursuant to MRSA Title 1, Section 405(6)A.

Vote was taken as follows: Councilor Grant, yes; Councilor Schools, yes; Councilor Craine, yes; Councilor Torres, yes; Councilor Tortello, yes; Councilor Maguire, yes.

***All Councilors except Councilor Maguire* entered Executive Session at 7:20 PM and returned to Open Session at 8:20 PM. *Councilor Maguire rejoined the meeting during Open Session*.**

All were in favor of the minutes with the suggested amendments.

II. Old Business

III. New Business

A. (120125-1) Chair Lake declared the Public Hearing open on the following: Council approves the execution of the application to the Department of Public Safety Bureau of Alcoholic Beverages by Chester L. Briggs Post #47 d/b/a American Legion Post #47 located at 184 Bangor Street, for renewal of liquor license.

There being no public comments, the Chair closed the Public Hearing.

It was moved by Councilor Tortello, seconded by Councilor Torres to approve the order.

Vote was taken as follows: Councilor Grant, yes; Councilor Craine, yes; Councilor Maguire, yes; Councilor Torres, yes; Councilor Tortello, yes.

The order passed.

B. (120125-2) Chair Lake declared the Public Hearing open on the following: Council approves the Special Amusement Permit for Chester L. Briggs Post #47 located at 184 Bangor Street.

There being no public comments, the Chair closed the Public Hearing.

It was moved by Councilor Tortello, seconded by Councilor Torres to approve the order.

Vote was taken as follows: Councilor Tortello, yes; Councilor Torres, yes; Councilor Maguire, yes; Councilor Craine, yes; Councilor Grant, yes.

The order passed.

C. (120125-3) It was moved by Councilor Tortello, seconded by Councilor Torres that Council authorizes the Town Treasurer to prepare and record at the Southern Aroostook Registry of Deeds a waiver of foreclosure of the 2023 tax lien on property assessed to TBK Maine Properties LLC: described as the following:

Tax Map 35, Lot 024-119, Account #35, located at 19 First Street.

Tax Map 35, Lot 024-301, Account #412, located at 1 Third Street.
Tax Map 35, Lot 024-102, Account #954, located at 2 First Street.
Tax Map 35, Lot 024-206, Account #2631, located at 6 Second Street.
Tax Map 35, Lot 024-205, Account #2894, located at 5 Second Street.
Tax Map 35, Lot 024-001, Account #3061, located at 89 Old Woodstock Road.
Tax Map 35, Lot 024-101, Account #3148, located at 1 First Street.
Tax Map 35, Lot 024-112, Account #3152, located at 12 First Street.
Tax Map 35, Lot 024-215, Account #3162, located at 15 Second Street.
Tax Map 35, Lot 024-412, Account #3171, located at 12 Fourth Street.
Tax Map 35, Lot 024-108, Account #3198, located at 8 First Street.
Tax Map 35, Lot 024-310, Account #3221, located at 10 Third Street.
Tax Map 35, Lot 024-201, Account #3282, located at 1 Second Street.
Tax Map 35, Lot 024-104, Account #3283, located at 4 First Street
Tax Map 35, Lot 024-107, Account #3284, located at 7 First Street.
Tax Map 35, Lot 024-111, Account #3285, located at 11 First Street.
Tax Map 35, Lot 024-115, Account #3286, located at 15 First Street.
Tax Map 35, Lot 024-117, Account #3287, located at 17 First Street.
Tax Map 35, Lot 024-114, Account #3288, located at 14 First Street.
Tax Map 35, Lot 024-118, Account #3292, located at 18 First Street.
Tax Map 35, Lot 024-116, Account #3310, located at 16 First Street.
Tax Map 35, Lot 024-304, Account #3337, located at 4 Third Street.
Tax Map 35, Lot 024-106, Account #3359, located at 6 First Street.
Tax Map 35, Lot 024-105, Account #3380, located at 5 First Street.
Tax Map 35, Lot 024-207, Account #3393, located at 7 Second Street.
Tax Map 35, Lot 024-211, Account #3409, located at 11 Second Street.
Tax Map 35, Lot 024-109, Account #3412, located at 9 First Street.
Tax Map 35, Lot 024-410, Account #3619, located at 10 Fourth Street.
Tax Map 35, Lot 024-306, Account #3631, located at 6 Third Street.

Councilor Tortello asked if there was anyone that could explain this. Interim Tax Collector, Khylee Wampler explained that these were all mobile homes at the mobile home park that don't include land. She explained that if the town tax-acquires them, we wouldn't have the right to access the land that they are located on. She noted that it's common practice to record a waiver of foreclosure for mobile homes. She noted that the waiver isn't recorded until the last day. She noted that there is a mortgage on the mobile home park and that the mortgage holder has asked for amounts due on all of these properties.

Tortello inquired about the 18.4 acres that makes up the park and also inquired about there being 31 properties assessed to TBK and only 29 on the list for waiver. She also inquired if there were people living in these 29 properties. She noted the grant money that was just used there for water and sewer infrastructure. She noted that she would like to get the big picture of what's going on at the mobile home park.

Wampler explained that this doesn't waive the taxes, it only waives the foreclosure. She noted that there wasn't a need to waive the land that makes up the mobile home park.

Councilor Torres asked Josh McLaughlin, President of Houlton Water Company Board of Directors if he had any input. McLaughlin explained that the infrastructure that was put in place is owned by Houlton Water Company and that the project is complete. He noted that there are some things that have not been completed by the customer and couldn't go into detail about that. He noted that no matter the outcome, the new water lines are beneficial to the town.

Vote was taken as follows: Councilor Grant, yes; Councilor Craine, yes; Councilor Maguire, yes; Councilor Torres, yes; Councilor Tortello, yes.

The order passed.

D. (120125-4) It was moved by Councilor Tortello, seconded by Councilor Torres that Council approves the appointment of Khylee Wampler as Interim General Assistance Administrator.

Vote was taken as follows: Councilor Tortello, yes; Councilor Torres, yes; Councilor Maguire, yes; Councilor Craine, yes; Councilor Grant, yes.

The order passed.

IV. Discussion and Reports

A. Vacant Building Ordinance

Ben Torres, Code Enforcement Officer explained that the Planning Board was willing to draft this ordinance if Council was interested. He noted that Bangor adopted an ordinance and there's been discussion on whether a version would be fitting for Houlton. He explained that the ordinance would require people that own vacant buildings to register with the town for a fee. He noted that there could be exemptions for snowbirds or vacant homes actively listed for sale. After discussing further, consensus of Council was to move forward with the ordinance.

B. Town Managers Report

Assistant Town Manager Wampler inquired if there would be a quorum for the December 22nd meeting. She noted that a new business, The Book and Brew Café would like to open but will need a Victualers License which requires a Public Hearing. The decision was made that there would be a meeting on December 22nd. Wampler reminded everyone that the next BBR meeting is on Thursday night. She noted that she was drafting an updated BBR schedule as they will require at least one extra meeting.

C. Councilors' Remarks

Councilor Tortello inquired about the sign at the I95 intersection not working. Nancy Ketch replied that there was not a fund for repairs. Tortello noted that the lights in Monument Park are spectacular and makes the downtown pop this time of year. She thanked the departments and volunteers responsible for doing that. She thanked the Board of Budget Review for their comprehensive review of the budget this year. She noted that the contract for the existing Town Manager was terminated at tonight's Special Council Meeting. She noted that she would like to see an advertisement for an Interim Town Manager as soon as possible.

Councilor Torres noted that the Christmas tree is up downtown and noted how invaluable Ray Jay is. She thanked Swallow Electric for coming to the rescue when the power box didn't work. She noted that there were 40 entries in the Holiday Light Parade. She thanked WHOU for livestreaming the parade.

Councilor Maguire noted it was nice to see Council working as a team and likes the direction the town's moving in.

Councilor Craine thanked everyone for coming to the meeting tonight. He thanked the Parks Department for the lights in Monument Park. He thanked the Chamber of Commerce for putting on the Holiday Light Parade. He noted that it was great to see the community getting involved and doing events like that.

Councilor Grant recognized a friend and fellow Rotarian, Bob Blanchette. He noted that Bob was a volunteer of his time, money, efforts, intelligence and skill for decades. He noted that we lost Bob this week unexpectedly and wanted to thank him for his time and dedication to this community.

Chair Lake thanked everyone for showing up and noted that it's good to see people being interested in what's going on in the town. He announced that an outdoor skating rink would be in Monument Park this year. He noted that a lot of people have been asking for an outdoor rink.

V. Adjournment: On motion by Councilor Torres, seconded by Councilor Craine, the meeting adjourned at 6:58 PM with all in favor.



III A

Town of Houlton
21 Water Street
Houlton, ME 04730
(207) 532-7111

APPLICATION FOR VICTUALER'S LICENSE
NEW RENEWAL

I/WE Kashannon Elgin

DBA The Book and Brew Cafe LLC.

Located at: 15 Court St, Houlton, ME 04730

Signed,

[Signature]

7 Elm St Houlton ME, 04730
Mailing Address

Telephone Number _____

(New Application) Code Enforcement Officer verified Town permits on _____

(New Application) Town Department Restrictions and/or Regulations _____

(New Application) Town Council Restrictions and/or Regulations _____

(New Application) Town Council Public Hearing on _____

Approved _____ Denied _____

(Renewal Application) Town Clerk Renewal on _____ License # _____ Date Issued _____

Town Clerk

Code Enforcement Officer

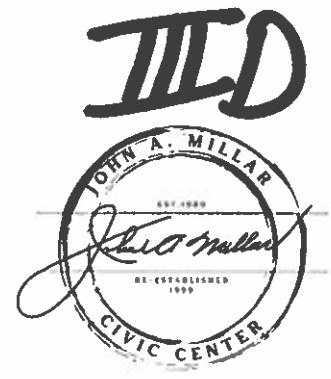
New Application Fee \$50.00 Plus Advertising Costs - Date Paid _____

Renewal Fee \$25.00 - Date Paid _____

Date Received _____



John A. Millar Civic Center
94 Randall Ave.
Houlton, ME 04730
civic.center@houlton-maine.com
207-694-0439



To: Town Manager and Town Council

From: Serenna Fitzpatrick, JMCC Supervisor

Date: December 18, 2025

RE: Request to accept donation

Request to accept a donation from Putnam trust in the amount of \$10,000 to be used towards the installation of heat pumps for the pro shop, offices and most importantly the Community room at JMCC.

Please accept this much needed donation to improve the overall use of the facility for events, as well as, a cooling center during the extreme heat we have been experiencing the last few summers.

John A. Millar Civic Center is incredibly grateful for this donation and we thank the Board of Trustees from Putnam Trust Grant for all they do for our community as well as our facility.

Kindly

Serenna Fitzpatrick



TOWN OF HOULTON
21 WATER STREET
HOULTON, MAINE 04730

PHONE: 207-532-7111

FAX: 207-532-1304

Town Treasurer Report

To: Khylee Wampler, Assistant Town Manager
From: Kimberly M. Denbow, Town Treasurer
RE: November 2025 Monthly Report
Date: December 17, 2025

The Finance Department as of November 30th has spent 82.6% of its budget.

Bank Accounts as of November 30th, Town Operating is currently at \$2,865,277.78.

RECAP: As of November 30th, we've collected 102.64% of the excise tax revenues budgeted. This includes Boats, Aircrafts, and Registrations. Compared to last year we collected 99.67% of the budgeted excise tax revenues.

Jan-Nov
Excise Revenues

	2024	2025
Boat excise	\$3,398.00	\$3,475.60
Aircraft excise	\$1,179.44	\$645.74
Registration excise	\$1,091,587.43	\$1,129,793.38

Best Regards,

Kimberly M. Denbow
Town Treasurer
207-532-7111

town.treasurer@houlton-maine.com

Expense Summary Report

Department(s): 100 - 111

January to November

Account	Budget	----- Y T D -----			Unexpended Balance	Percent Spent
	Net	Debits	Credits	Net		
100 - GENERAL GOVT	947,092.00	932,259.51	34,118.86	898,140.65	48,951.35	94.83
40 - ADMIN	666,943.00	684,711.31	25,349.70	659,361.61	7,581.39	98.86
41 - ASSESS	129,056.00	118,211.43	2,000.49	116,210.94	12,845.06	90.05
48 - C.E.O.	79,385.00	66,100.40	6,473.27	59,627.13	19,757.87	75.11
49 - COMM. DEV.	68,858.00	61,701.17	200.00	61,501.17	7,356.83	89.32
92 - PLAN BOARD	2,850.00	1,535.20	95.40	1,439.80	1,410.20	50.52
101 - PROTECTION	3,889,656.00	3,396,666.43	86,659.38	3,310,007.05	579,648.95	85.10
42 - PROTECTION	556,608.00	491,761.72	12,439.03	479,322.69	77,285.31	86.11
43 - POLICE	1,662,581.00	1,322,957.75	31,788.68	1,291,169.07	371,411.93	77.66
44 - FIRE	686,485.00	610,870.64	24,441.27	586,429.37	100,055.63	85.42
45 - AMBULANCE	983,982.00	971,076.32	17,990.40	953,085.92	30,896.08	96.86
102 - PUBLIC SERV	1,316,878.00	1,065,745.09	68,306.20	997,438.89	319,439.11	75.74
54 - TREE PROG	7,500.00	1,950.00	0.00	1,950.00	5,550.00	26.00
55 - PUBLIC WORKS	160,186.00	150,019.10	2,620.24	147,398.86	12,787.14	92.02
56 - ROAD MAINT	253,396.00	262,595.40	3,798.58	258,796.82	-5,400.82	102.13
62 - STORM DRAIN	16,750.00	7,792.59	0.00	7,792.59	8,957.41	46.52
66 - SNOW & ICE	449,647.00	301,325.87	9,256.86	292,069.01	157,577.99	64.96
67 - SNOW HAUL	2,600.00	0.00	0.00	0.00	2,600.00	0.00
68 - SEPTIC	3,125.00	525.00	0.00	525.00	2,600.00	16.80
69 - REFUSE	11,500.00	10,600.00	0.00	10,600.00	900.00	92.17
71 - TRAFFIC CNTL	38,900.00	20,063.85	0.00	20,063.85	18,836.15	51.58
99 - GARAGE	373,274.00	310,873.28	52,630.52	258,242.76	115,031.24	69.18
103 - EMP. BENEFIT	1,978,462.00	1,805,046.90	6,294.62	1,798,752.28	179,709.72	90.92
93 - EMP. BENEFIT	1,978,462.00	1,805,046.90	6,294.62	1,798,752.28	179,709.72	90.92
104 - HLTH & CULT	395,103.00	365,409.92	524.43	364,885.49	30,217.51	92.35
47 - HLTH & SOC	32,372.00	19,463.12	53.30	19,409.82	12,962.18	59.96
51 - CEMETERIES	111,074.00	105,003.96	471.13	104,532.83	6,541.17	94.11
96 - OTHER AGENC	251,657.00	240,942.84	0.00	240,942.84	10,714.16	95.74
105 - PARKS & REC	804,898.00	674,059.54	11,582.97	662,471.57	142,426.43	82.31
74 - P & R ADM	144,681.00	120,252.28	3,004.52	117,247.76	27,433.24	81.04
75 - P & R YOUTH	108,500.00	118,924.67	2,337.87	116,586.80	-8,086.80	107.45
77 - ARENA CONCES	23,000.00	28,375.64	1,058.40	27,317.24	-4,317.24	118.77
78 - P & R ARENA	306,719.00	233,060.57	2,750.77	230,309.80	76,409.20	75.09
79 - PARKS MAINT	183,248.00	150,445.71	2,436.41	148,009.30	35,238.70	80.77
80 - BLDG MAINT	38,750.00	23,000.67	0.00	23,000.67	15,749.33	59.36
106 - AIRPORT	206,151.00	130,835.76	275.58	130,560.18	75,590.82	63.33
83 - AIRP MAINT	206,151.00	130,835.76	275.58	130,560.18	75,590.82	63.33
107 - EDUCATION	3,062,652.00	2,806,834.99	0.00	2,806,834.99	255,817.01	91.65
96 - M.S.A.D. #29	3,062,652.00	2,806,834.99	0.00	2,806,834.99	255,817.01	91.65
108 - COUNTY TAX	903,978.00	903,978.00	0.00	903,978.00	0.00	100.00
96 - COUNTY TAX	903,978.00	903,978.00	0.00	903,978.00	0.00	100.00
109 - DEBT SERV	1,259,765.00	485,802.25	0.00	485,802.25	773,962.75	38.56
95 - DEBT SERV	1,259,765.00	485,802.25	0.00	485,802.25	773,962.75	38.56
110 - UNCLASSIFIED	100,401.84	43,191.70	21.99	43,169.71	57,232.13	43.00
50 - PUB BLDG WHI	7,864.00	5,618.86	0.00	5,618.86	2,245.14	71.45
53 - PUB BLDG TO	37,931.00	24,400.07	21.99	24,378.08	13,552.92	64.27
94 - OVERLAY	34,606.84	0.00	0.00	0.00	34,606.84	0.00
97 - ABATEMENTS	20,000.00	13,172.77	0.00	13,172.77	6,827.23	65.86
111 - SPCL PROJECT	391,199.00	200,000.00	0.00	200,000.00	191,199.00	51.12
98 - SPCL PROJECT	391,199.00	200,000.00	0.00	200,000.00	191,199.00	51.12
Final Totals	15,256,235.84	12,809,830.09	207,789.03	12,602,041.06	2,654,194.78	82.60

Revenue Summary Report

Department(s): 130 - 199
January to November

Account	Budget Original	Budget Net	----- Y T D -----			Uncollected Balance	Percent Collected
			Debits	Credits	Net		
130 - TAXES	0.00	8,074,347.92	0.00	7,477,018.02	7,477,018.02	597,329.90	92.60
30 - TAXES	0.00	8,074,347.92	0.00	7,477,018.02	7,477,018.02	597,329.90	92.60
131 - INTERGOVERN	0.00	3,342,601.93	546,239.67	3,190,909.89	2,644,670.22	697,931.71	79.12
31 - REVENUES	0.00	3,342,601.93	546,239.67	3,190,909.89	2,644,670.22	697,931.71	79.12
132 - EXCISE	0.00	1,104,800.00	1,961.57	1,135,876.29	1,133,914.72	-29,114.72	102.64
30 - TAXES	0.00	1,104,800.00	1,961.57	1,135,876.29	1,133,914.72	-29,114.72	102.64
134 - INTEREST	0.00	132,000.00	274.68	152,391.30	152,116.62	-20,116.62	115.24
30 - TAXES	0.00	132,000.00	274.68	152,391.30	152,116.62	-20,116.62	115.24
135 - SERVICES	0.00	1,150.00	1.00	758.00	757.00	393.00	65.83
30 - TAXES	0.00	1,150.00	1.00	758.00	757.00	393.00	65.83
136 - OTHER INCOME	0.00	76,800.00	56.69	11,681.39	11,624.70	65,175.30	15.14
30 - TAXES	0.00	75,400.00	56.69	11,381.39	11,324.70	64,075.30	15.02
31 - REVENUES	0.00	1,400.00	0.00	300.00	300.00	1,100.00	21.43
140 - ADMIN	0.00	38,300.00	9,304.78	61,322.84	52,018.06	-13,718.06	135.82
40 - ADMIN	0.00	38,300.00	9,304.78	61,322.84	52,018.06	-13,718.06	135.82
141 - ASSESS	0.00	0.00	0.00	5.00	5.00	-5.00	----
41 - ASSESS	0.00	0.00	0.00	5.00	5.00	-5.00	----
143 - POLICE	0.00	41,700.00	95.00	29,926.52	29,831.52	11,868.48	71.54
43 - POLICE	0.00	41,700.00	95.00	29,926.52	29,831.52	11,868.48	71.54
144 - FIRE	0.00	191,044.00	128,322.00	313,040.14	184,718.14	6,325.86	96.69
44 - FIRE	0.00	191,044.00	128,322.00	313,040.14	184,718.14	6,325.86	96.69
145 - AMBULANCE	0.00	1,001,171.00	502,206.79	1,801,945.94	1,299,739.15	-298,568.15	129.82
45 - AMBULANCE	0.00	1,001,171.00	502,206.79	1,801,945.94	1,299,739.15	-298,568.15	129.82
147 - HEALTH & SOC	0.00	14,000.00	176.88	5,629.23	5,452.35	8,547.65	38.95
47 - HEALTH & SOC	0.00	14,000.00	176.88	5,629.23	5,452.35	8,547.65	38.95
148 - CODE ENFORCE	0.00	34,500.00	1,250.00	15,720.40	14,470.40	20,029.60	41.94
48 - CODE ENFORCE	0.00	34,500.00	1,250.00	15,720.40	14,470.40	20,029.60	41.94
151 - CEMETERIES	0.00	6,000.00	530.00	13,205.00	12,675.00	-6,675.00	211.25
51 - CEMETERIES	0.00	6,000.00	530.00	13,205.00	12,675.00	-6,675.00	211.25
152 - REST AREA	0.00	0.00	0.00	0.00	0.00	0.00	----
52 - REVENUE	0.00	0.00	0.00	0.00	0.00	0.00	----
155 - PUBLIC SERV	0.00	3,000.00	0.00	0.00	0.00	3,000.00	0.00
55 - PUBLIC SERV	0.00	3,000.00	0.00	0.00	0.00	3,000.00	0.00
169 - REFUSE	0.00	1,000.00	0.00	455.00	455.00	545.00	45.50
69 - REFUSE	0.00	1,000.00	0.00	455.00	455.00	545.00	45.50
175 - P & R YOUTH	0.00	60,000.00	3,125.45	85,140.38	82,014.93	-22,014.93	136.69
75 - P & R YOUTH	0.00	60,000.00	3,125.45	85,140.38	82,014.93	-22,014.93	136.69
176 - P & R ADULT	0.00	5,000.00	0.00	5,514.00	5,514.00	-514.00	110.28
76 - P & R ADULT	0.00	5,000.00	0.00	5,514.00	5,514.00	-514.00	110.28
177 - ARENA CONCES	0.00	0.00	0.00	0.00	0.00	0.00	----
77 - CONCESSIONS	0.00	0.00	0.00	0.00	0.00	0.00	----
178 - P & R ARENA	0.00	124,250.00	3,571.91	84,729.28	81,157.37	43,092.63	65.32
78 - P & R ARENA	0.00	124,250.00	3,571.91	84,729.28	81,157.37	43,092.63	65.32
179 - PARKS MAINT	0.00	0.00	0.00	0.00	0.00	0.00	----
79 - PARKS MAINT	0.00	0.00	0.00	0.00	0.00	0.00	----
180 - P&R BLD MAIN	0.00	5,000.00	0.00	5,697.00	5,697.00	-697.00	113.94
80 - P&R BLD MAIN	0.00	5,000.00	0.00	5,697.00	5,697.00	-697.00	113.94
183 - AIRPORT	0.00	135,500.00	4,913.32	94,290.20	89,376.88	46,123.12	65.96
83 - AIRPORT ADM.	0.00	135,500.00	4,913.32	94,290.20	89,376.88	46,123.12	65.96

Revenue Summary Report

Department(s): 130 - 199
January to November

Account	Budget Original	Budget Net	----- Y T D -----		Net	Uncollected Balance	Percent Collected
			Debits	Credits			
199 - PWD GARAGE CONT'D							
199 - PWD GARAGE	0.00	0.00	0.00	0.00	0.00	0.00	----
99 - PWD GARAGE	0.00	0.00	0.00	0.00	0.00	0.00	----
Final Totals	0.00	14,392,164.85	1,202,029.74	14,485,255.82	13,283,226.08	1,108,938.77	92.29